

BUILDINGENERGY BOSTON

Systems Thinking for Resilient Homes, Communities and Organizations

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Curated by Stephen Stuart (Sullivan County Office of Sustainable Energy)

Northeast Sustainable Energy Association (NESEA) | March 19, 2024



Systems Thinking

Resilient Homes, Communities and Organizations

James Moriarty
Vice President

Learning Objectives

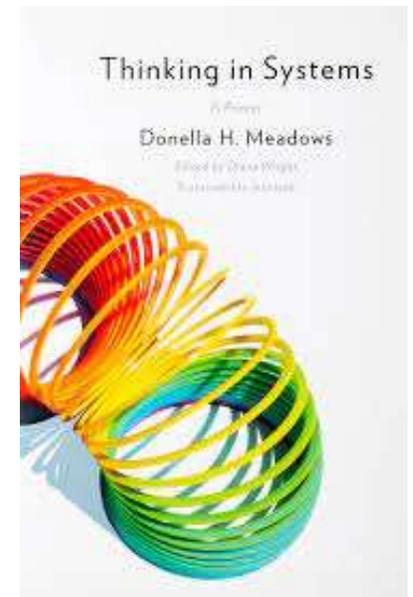
- Use systems thinking language and structures
- Use of systems analysis and energy modeling to inform design decisions
- Where and how to implement systems and feedback loops into the design process
- Building a company structure informed by systems flow

Content Structure

- What is Systems Thinking?
 - Stocks and flows
 - Understanding boundary conditions
 - Be aware of interrelationships, and connections
 - Leverage points and exponentials
- Case Study – 145 Warren St
 - Need for low carbon housing
 - Community needs
 - House as a System

Why Thinking in Systems

- A system is an interconnected set of elements that is coherently organized in a way that achieves something. Contains:
 - Elements
 - Interconnections
 - Function or purpose
- “A system is more than the sum of it’s parts”
- “The least obvious part of a system, **its function or purpose**, is often the most crucial determinant of the system’s behavior. Interconnections are also critically important. Changing relationships usually changes system behavior. The elements, or parts of systems we are most likely to notice, are often (not always) least important in defining the unique characteristics of the system – unless changing an element also results in changing relationships or purpose.



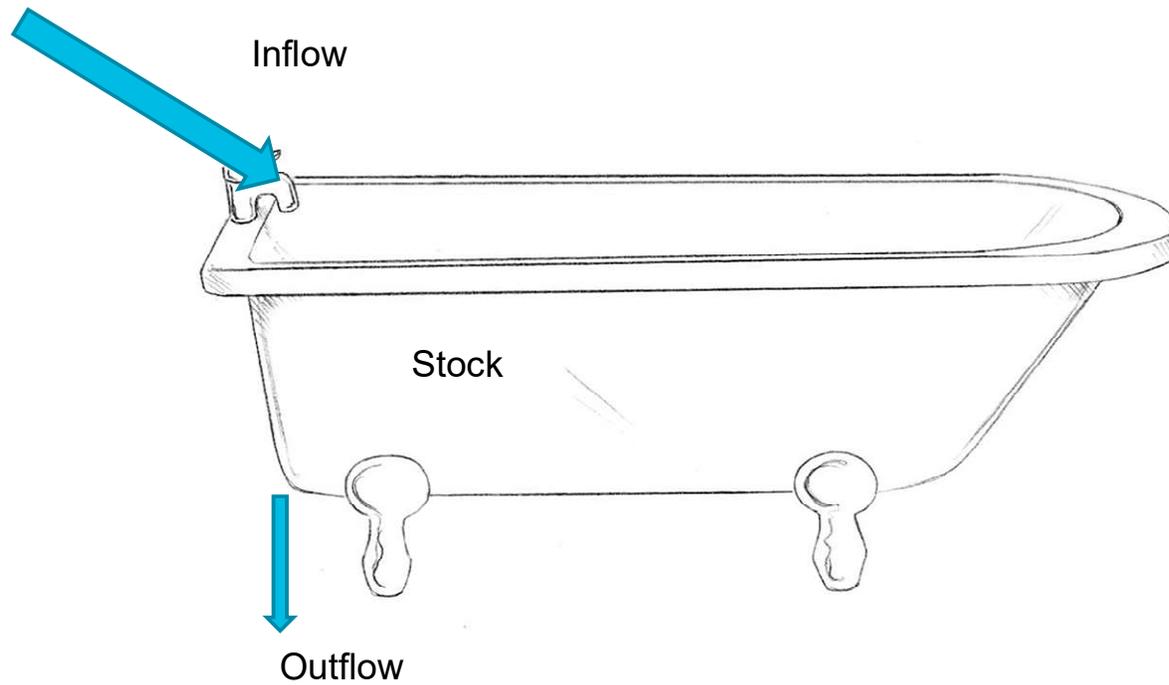
Internal Document: Proprietary and Confidential

Why Thinking in Systems

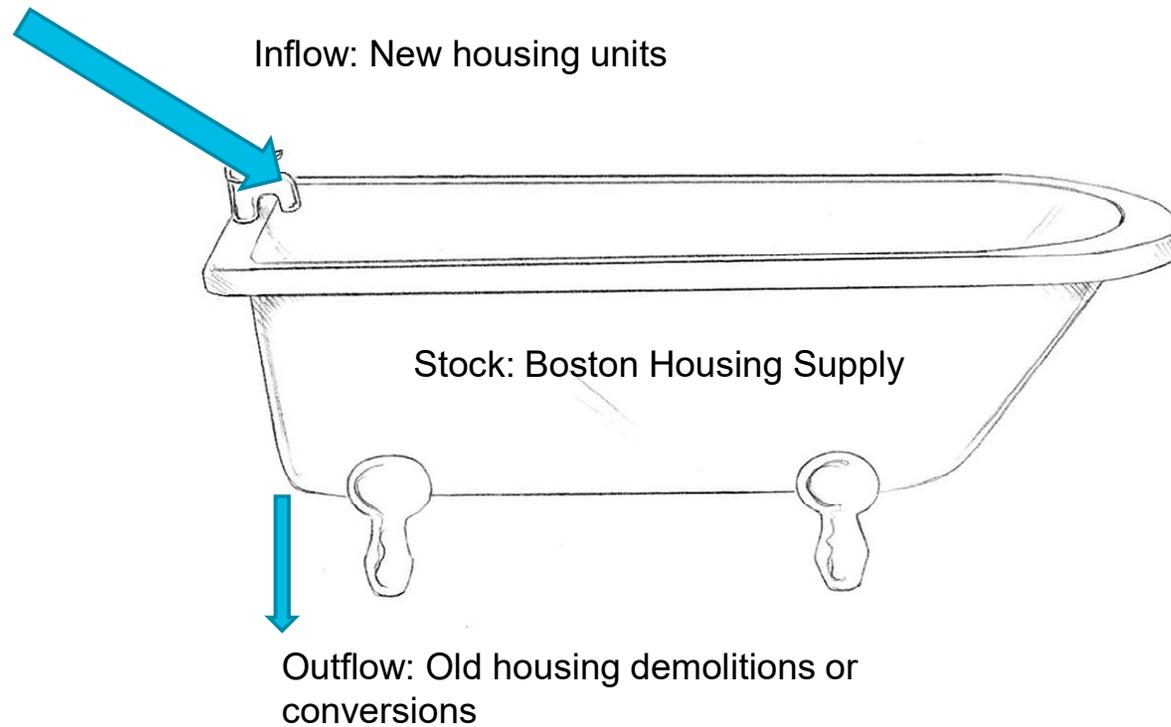
- Our industry is full of understanding, explaining, and modeling complex systems.
 - Building energy modeling
 - Hygro-thermal analysis
 - Moisture flow through wall assemblies
 - Human behavior impacts on energy performance

“The most marvelous characteristic of some complex systems is their ability to learn, diversify, complexify, evolve. The capacity of a system to make its own structure more complex is called self-organization. Self-organization is a common property of living systems, and we would do better at encouraging, rather than destroying, the self-organizing capacities of the systems of which we are a part.”

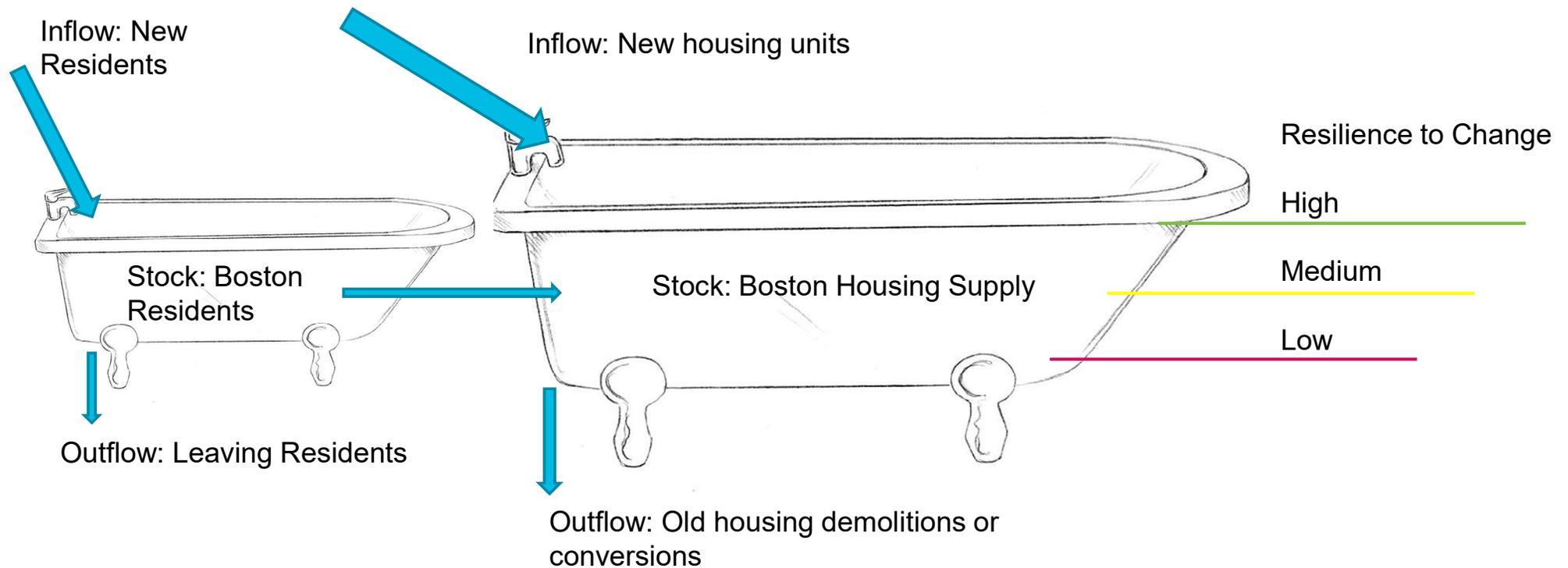
Systems Thinking Example – Stocks and Flows



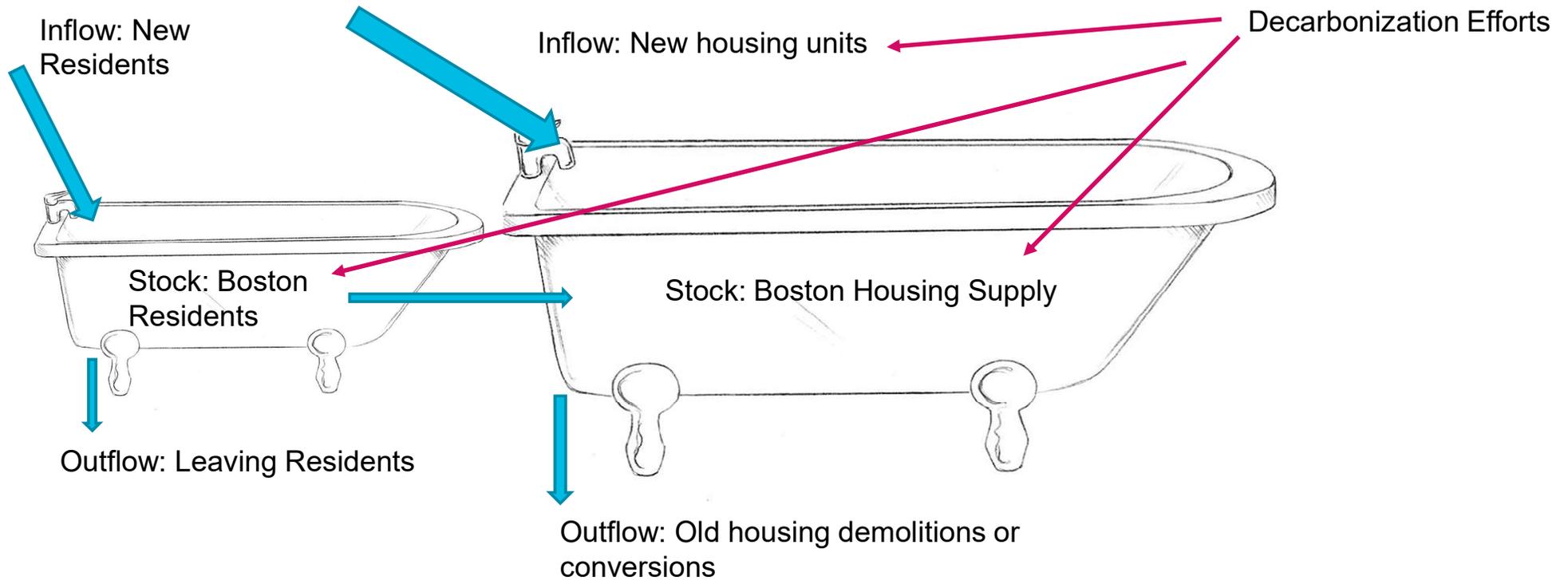
Systems Thinking Example – Housing Stocks and Flows



Systems Thinking Example – Housing Stocks and Flows

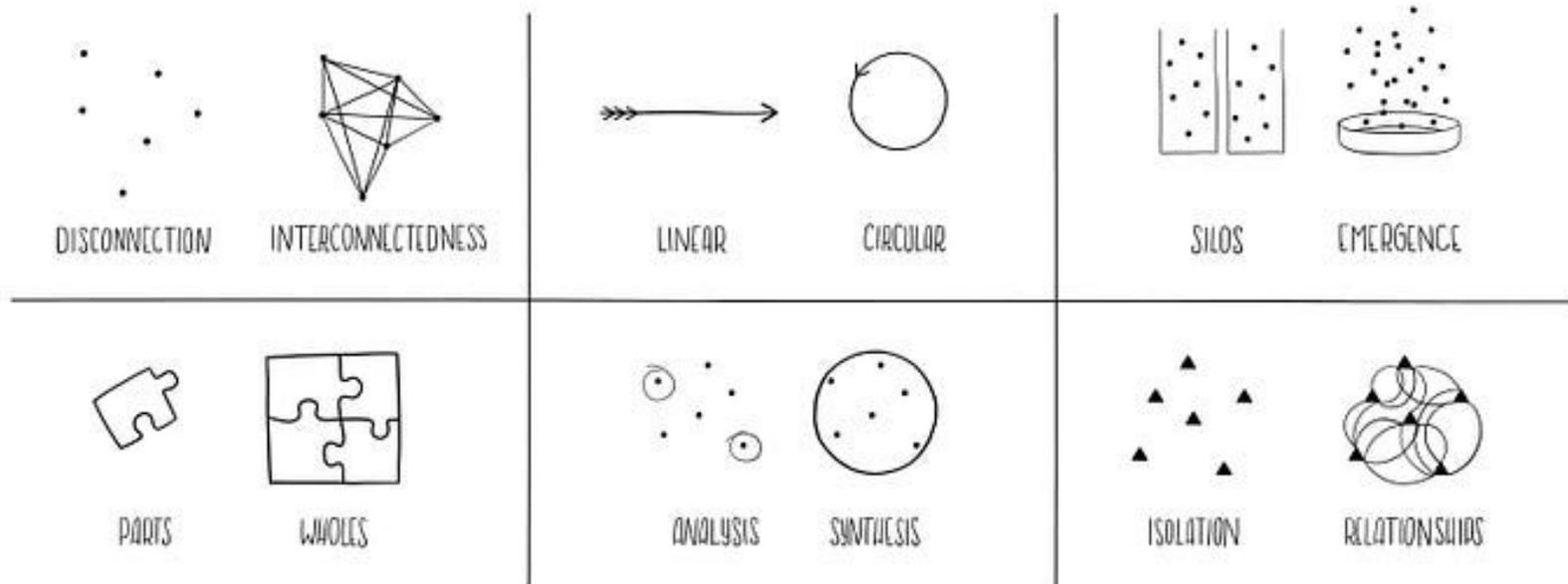


Systems Thinking Example – Housing Stocks and Flows



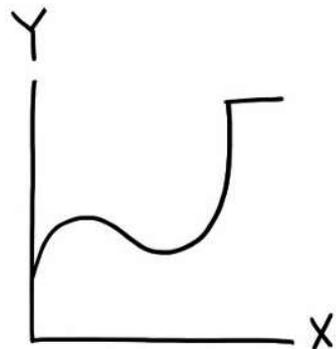
Thinking in Systems to Drive Change

TOOLS OF A SYSTEM THINKER

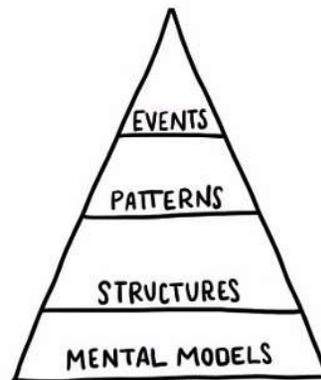


Thinking in Systems to Drive Change

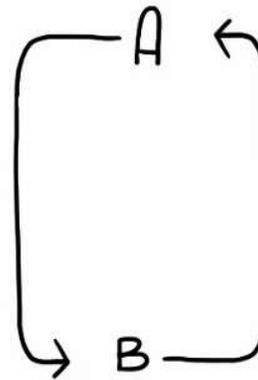
TYPES OF SYSTEM MAPPING



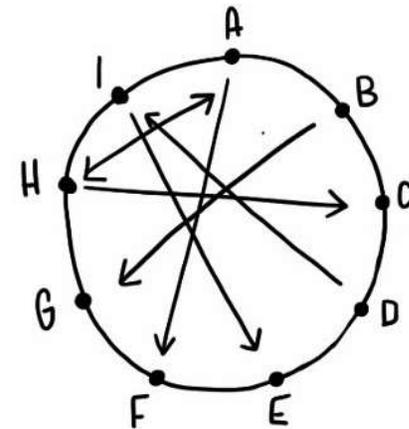
BEHAVIOUR OVER
TIME GRAPHS



ICEBERG
MODEL

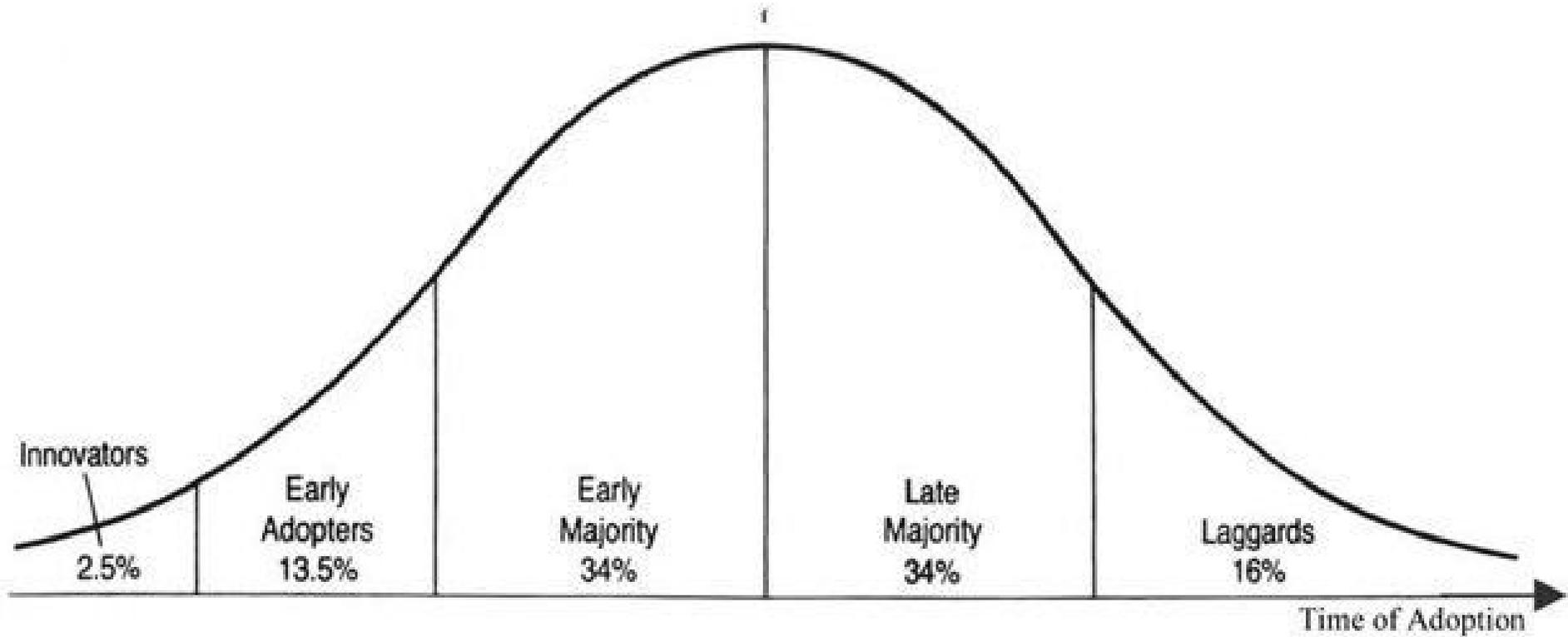


CAUSAL LOOP
DIAGRAMS



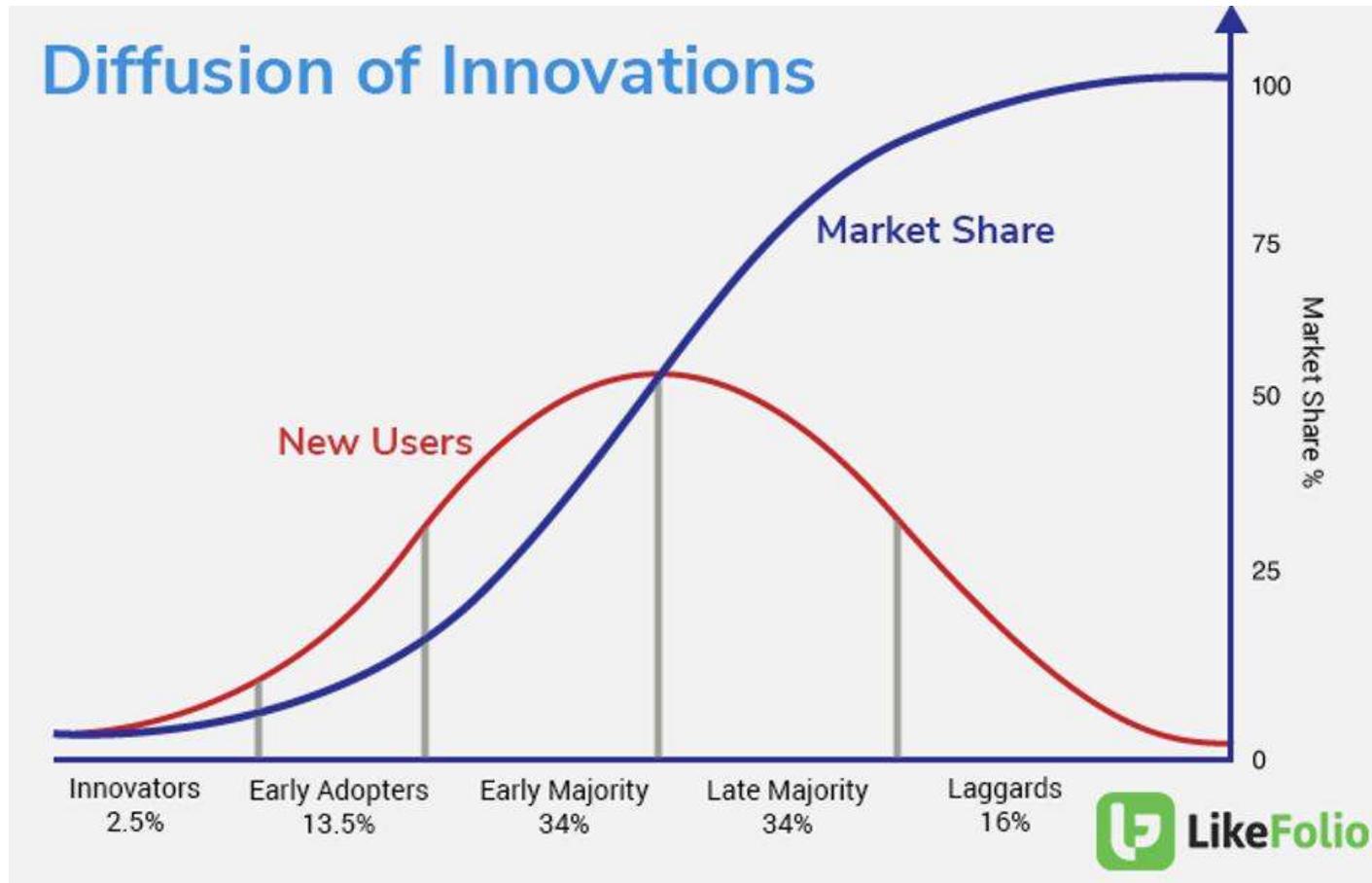
CONNECTED
CIRCLES

Thinking in Systems to Drive Change



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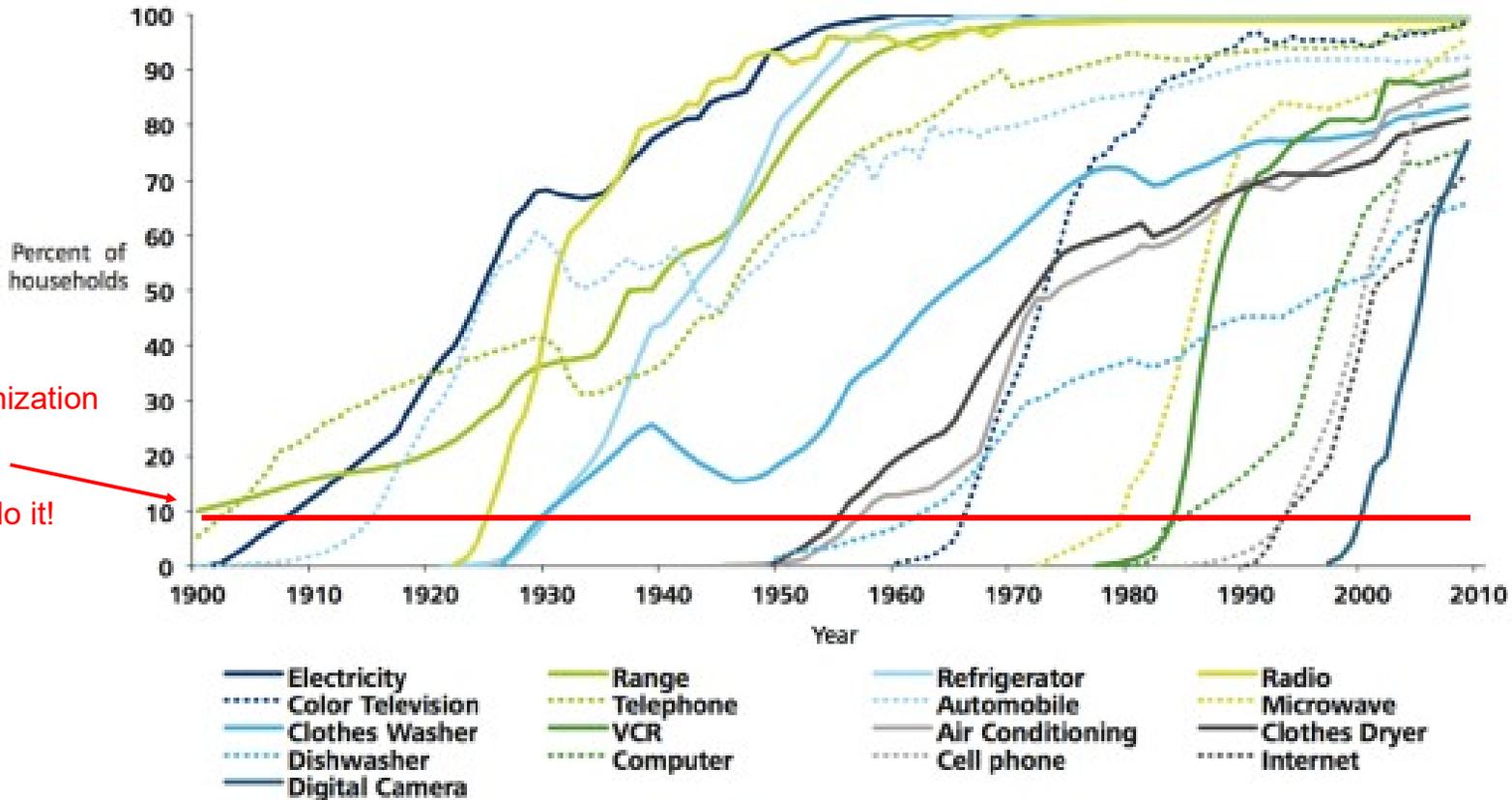
Why - Thinking in Systems



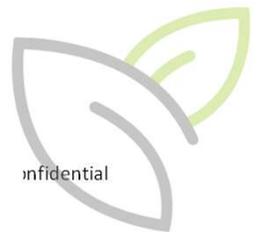
Confidential

Dealing with Exponential Adoption

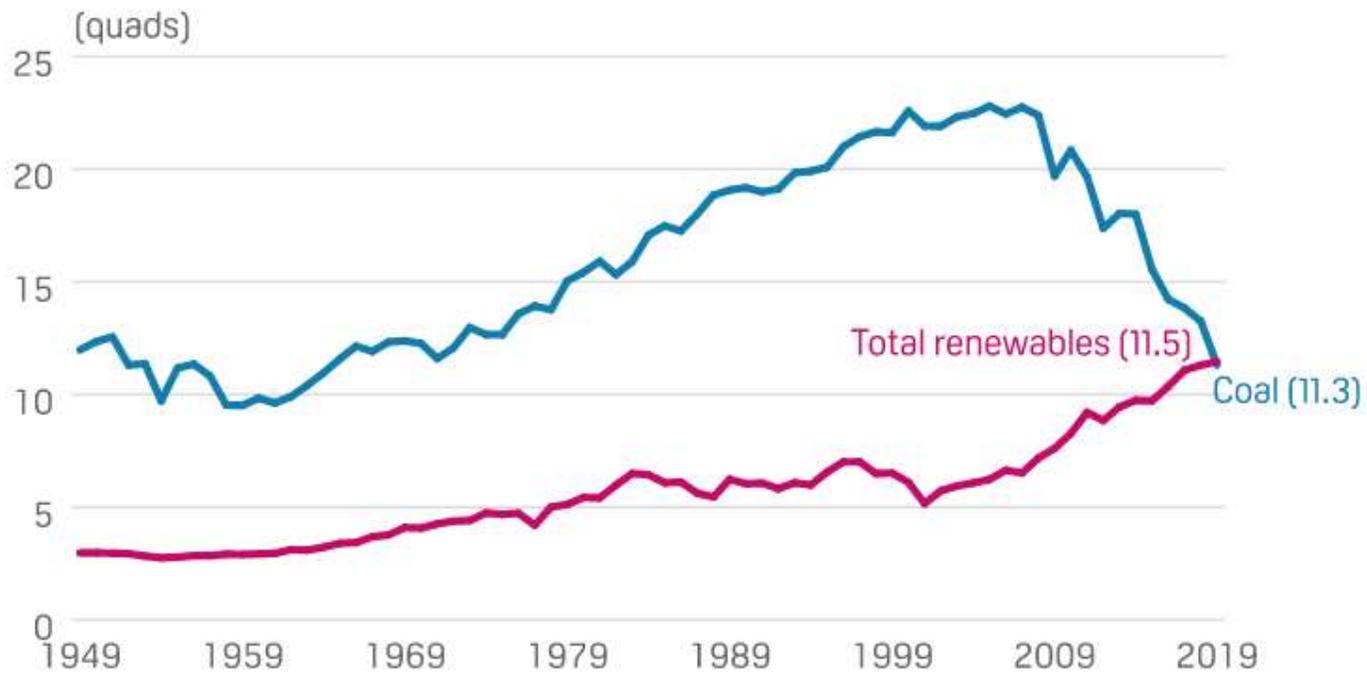
Figure 15: US historical adoption curves for new technologies



Source: W. Michael Cox, founding director, O'Neil Center for Global Markets and Freedom; US Census Bureau



Enhancing Exponential Adoption of Clean Energy

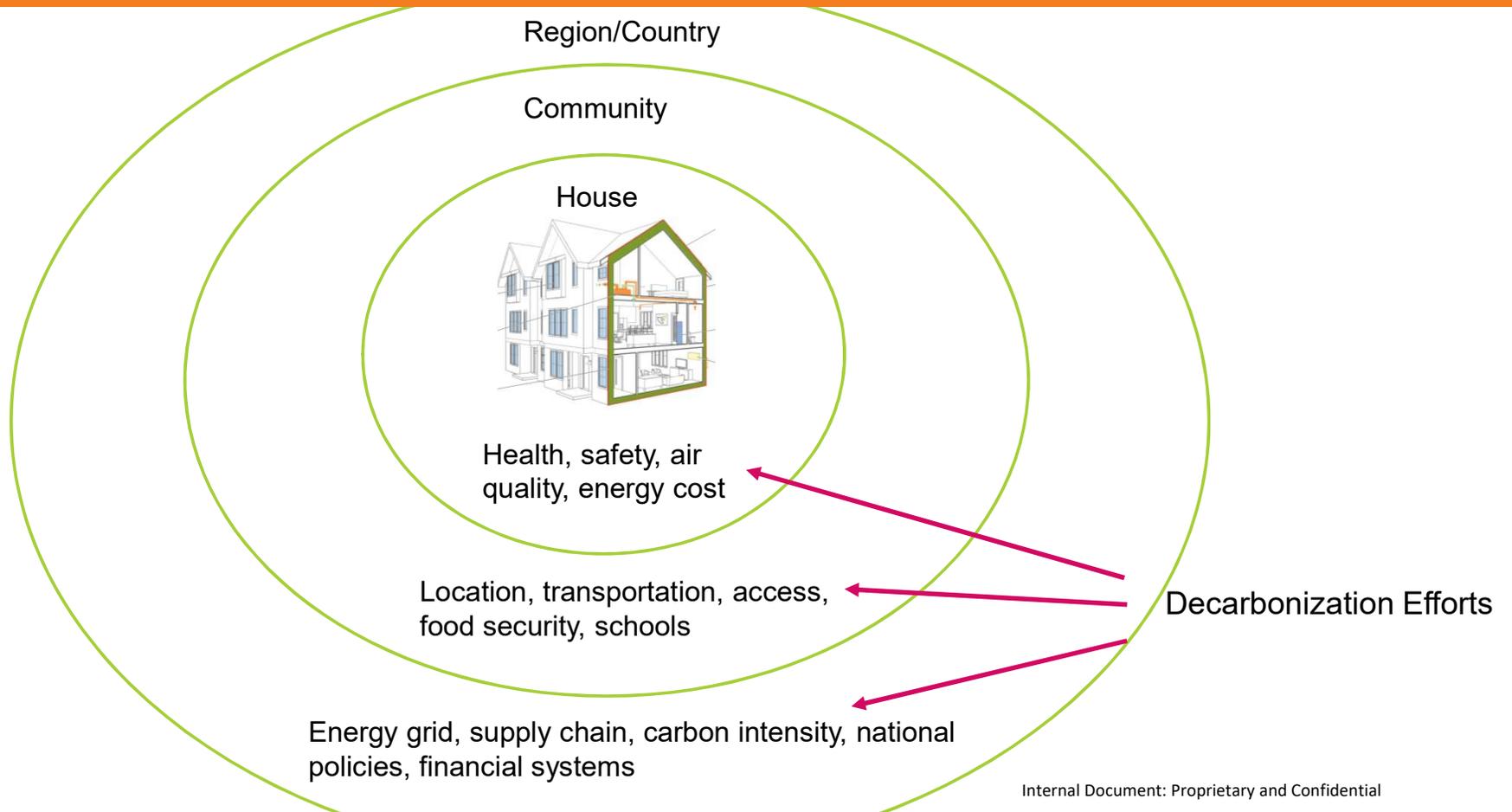


Source: EIA

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Systems Boundaries

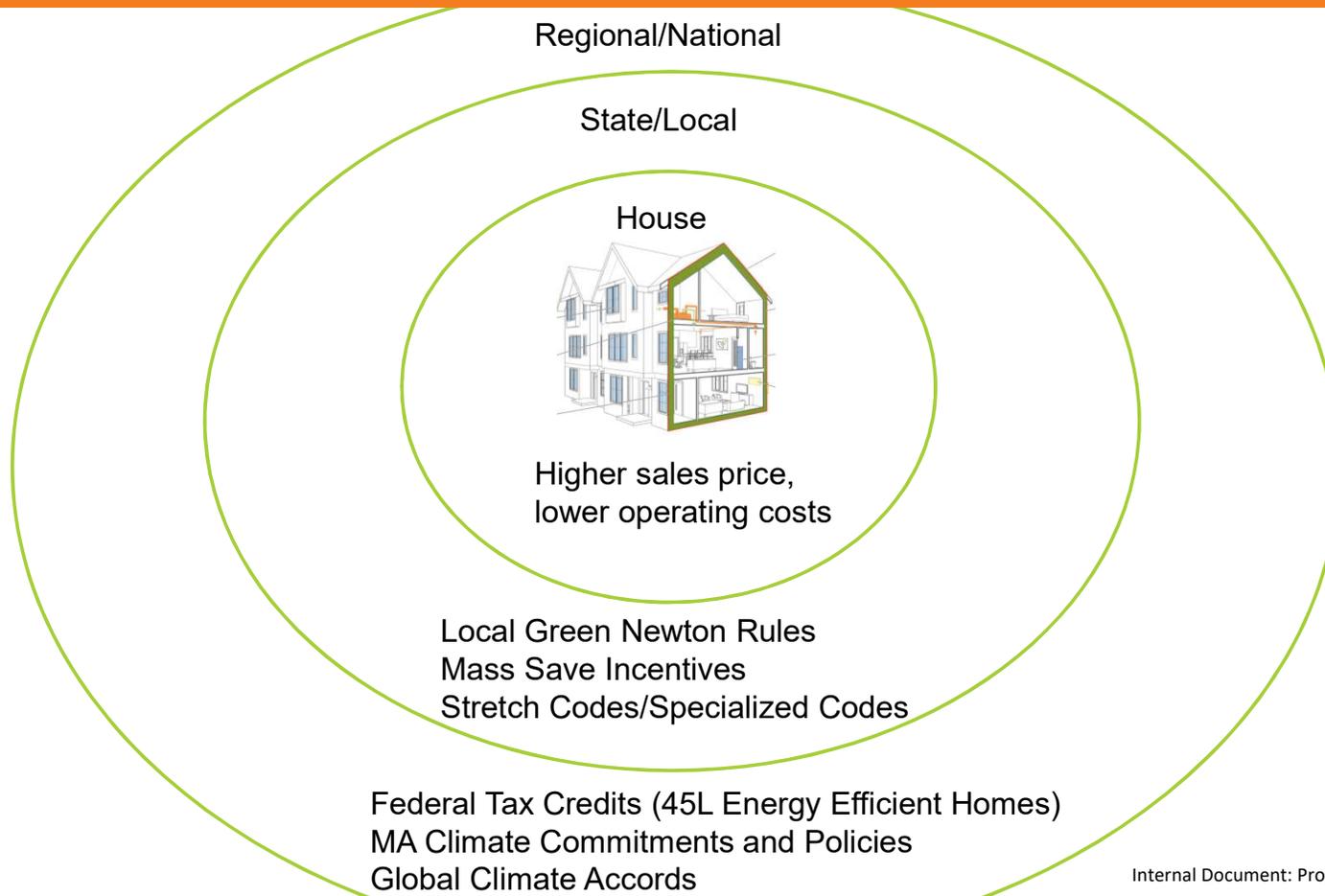


145 Warren St, Newton MA

Case Study



Leverage Goals at Each Scale



Regional and National Newton, MA

State Commitment to **Zero Emissions** by 2050 to align with Paris Climate Accord

Inflation Reduction Act & MA Incentives

- 45L Energy Efficient Home Tax Credits
- Electrification Rebates and Incentives
- Solar and Geothermal Tax Credits
- Mass Save Incentive Programs



Massachusetts Programs and Policies

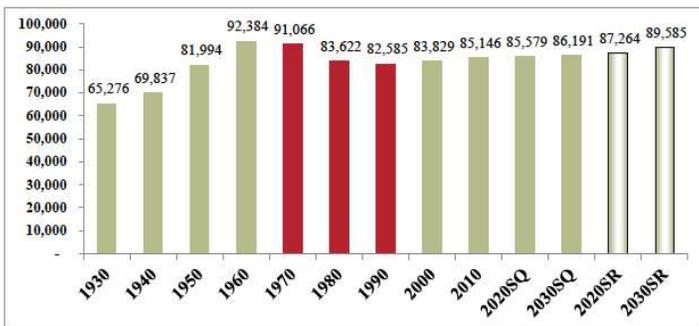
- MA Net-Zero Policies
- MA Stretch Codes and Specialized Codes
- BERDO



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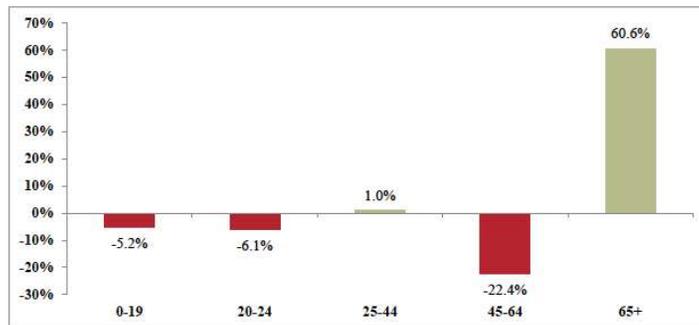
Community Needs – Housing near Transit

Figure 1: City of Newton Projected Population 1930 to 2030



Source: MAPC Projection Data

Figure 4: City of Newton Projected Population Change by Age Cohort 2010–2030 Status Quo Projection



Source: Computed from MAPC Projection Data

145 Warren Street

[Add scores to your site](#)

Newton Center, Newton, 02459

Commute to **Downtown Newton**

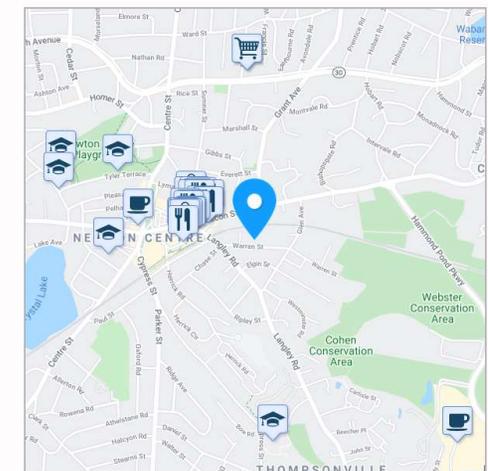
🚗 5 min 🚌 20 min 🚲 8 min 🚶 28 min [View Routes](#)

[Favorite](#)
[Map](#)
[Nearby Apartments](#)

[More about 145 Warren Street](#)

- Walk Score 77**
Very Walkable
 Most errands can be accomplished on foot.
- Transit Score 52**
Good Transit
 Many nearby public transportation options.
- Bike Score 58**
Bikeable
 Some bike infrastructure.

[About your score](#)



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Community Needs – Housing near Transit

The Aloha Bungalow

October 1918 Home and Garden Magazine featured the home of Dai Buell

1 of 37 places in Newton on the historic registry.



October, 1918

41



The exterior shows a clever adaptation of the bungalow idea to a structure containing interior features usually possible only in a full sized home. The walls, floors and ceiling are insulated with seaweed, proving in winter warm and in summer cool.

A BUNGLOW with a REAL SALON

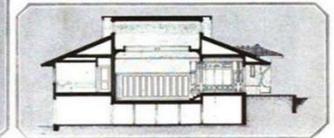
The Home of Miss Dai Buell, Pianist, at Newton Center, Massachusetts

Designed by William L. Churchill, Eng.



The plan is arranged around the music room, which carries through to the roof. A single hallway serves the bathroom and all the bedrooms, making for practical living convenience and economy of space.

The unusual height of the music room permits a balcony below the fresh windows. This height has been secured partly by sinking the floor below the ground level. The walls are perfectly insulated.

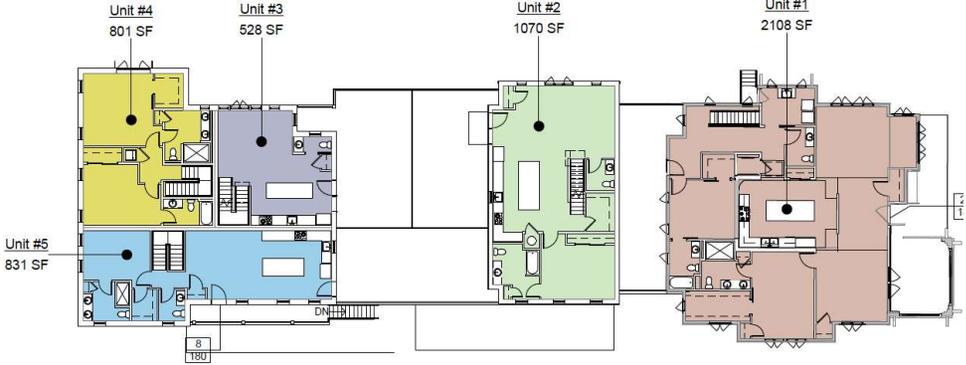


Development Options

3-Unit Concept

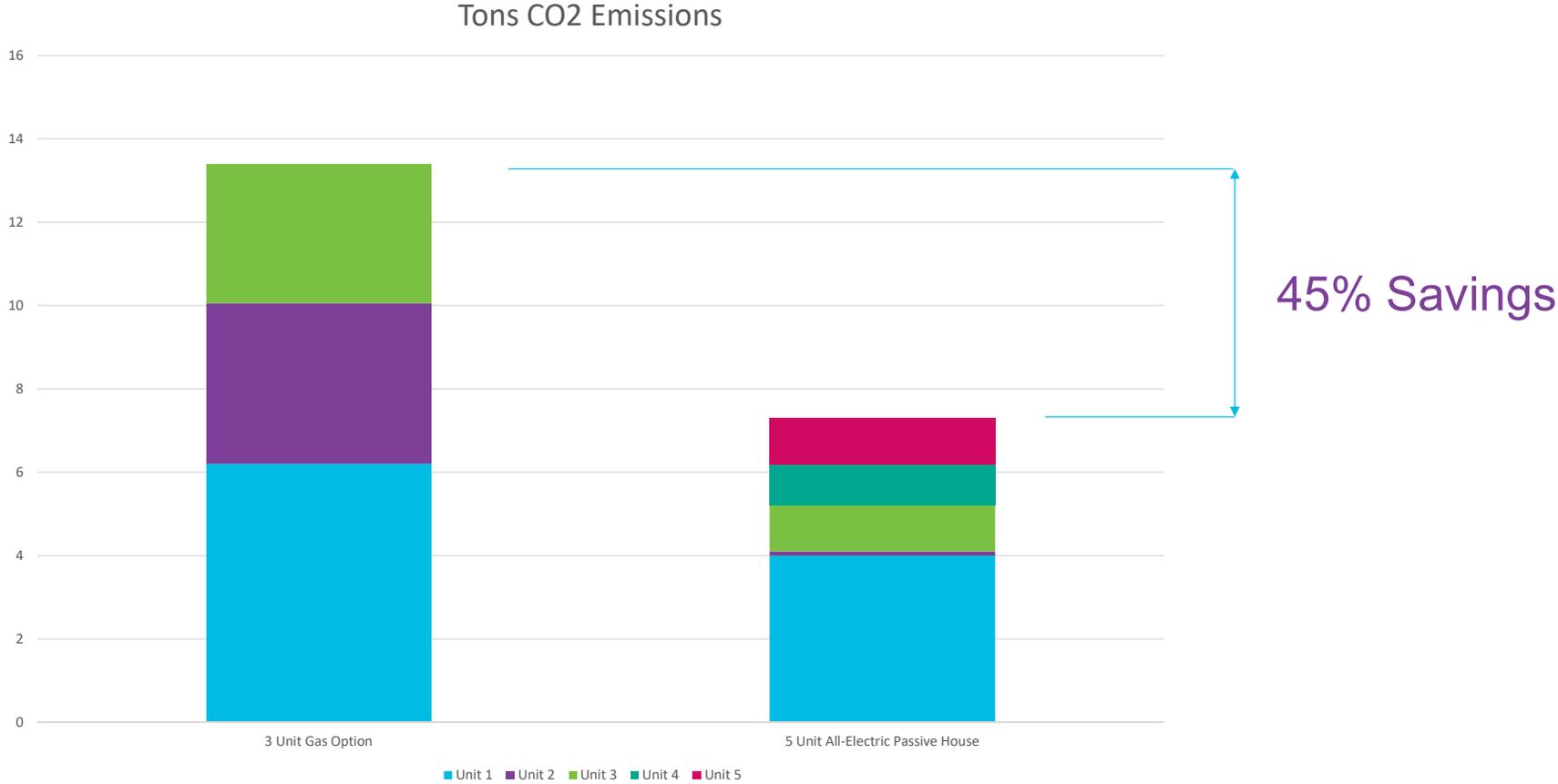


5-Unit Passive House Concept



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Passive House Carbon Emissions Reduction



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Community Scale Newton, MA

Historic Preservation

Preserve the historic home and character of the area

Special Permit Process

Requests an increase in unit density on the rest of the property to provide more housing

Green Newton Goals

Eliminate Fossil Fuel Use – All Electric/Carbon Neutral

Reduce Embodied Carbon – Materials Selection

Use of Passive House to increase efficiency



Green Newton



Green Newton seeks to promote efficient high-performance buildings

Optimize the Home Performance Building Science Toolkit

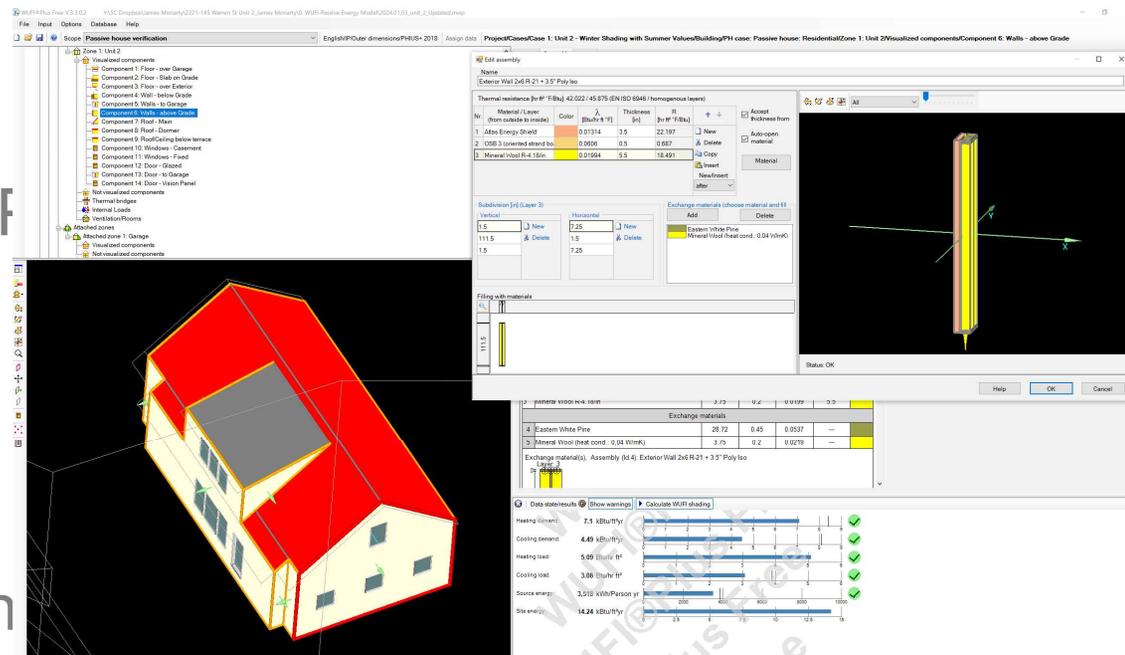
Integrated Design Process

Energy Modeling

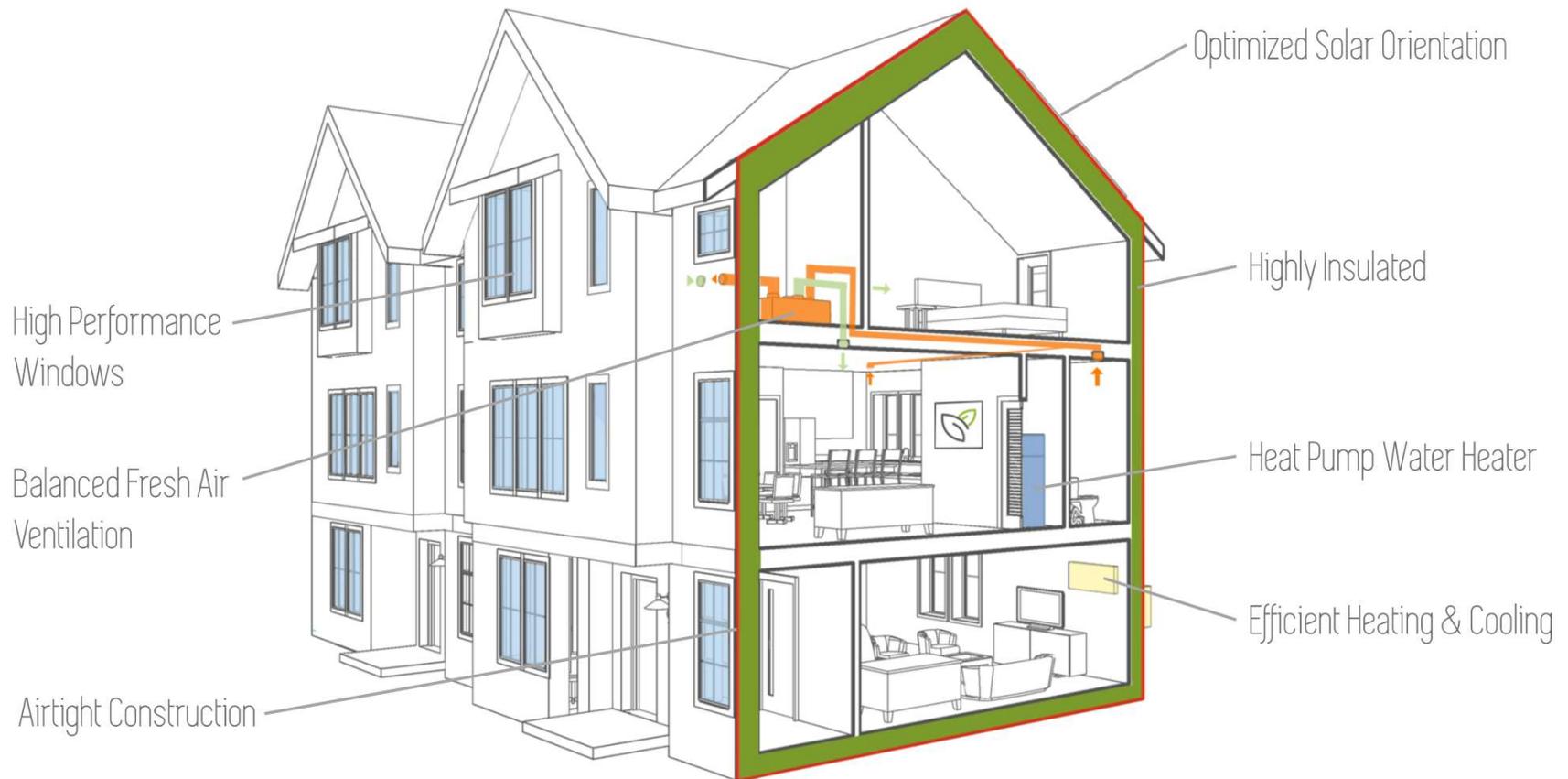
- Passive House – WUFI, PHF
- Homes – HERS Ratings

Inspections and Testing

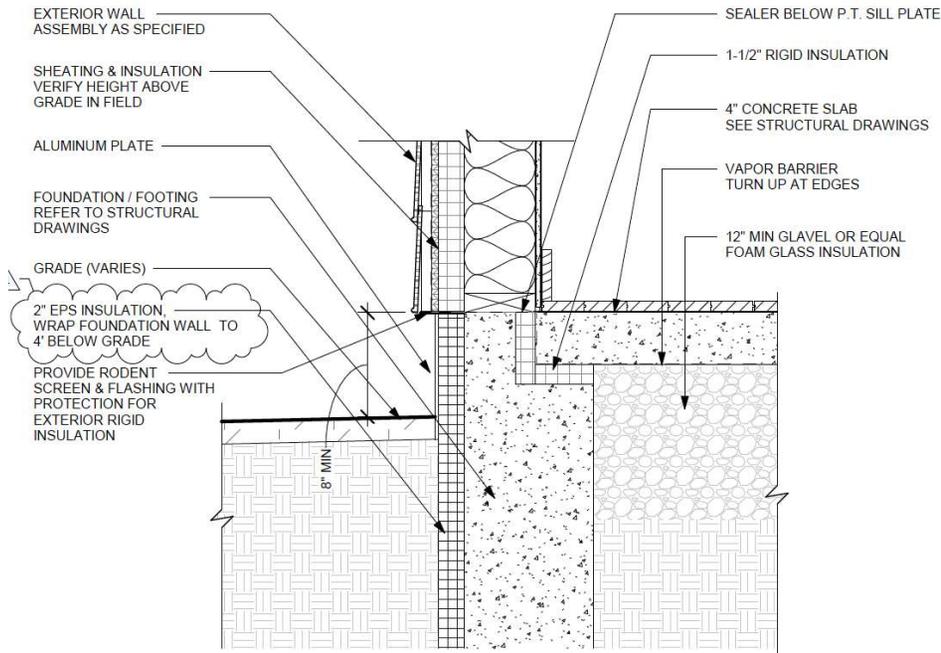
Measurement and Verification



House as a System



Slab Insulation



12" Foam Glass Insulation – R-20

PROS

- No foam under slab
- Replaces gravel
- Light weight product
- Cost comparable to cutting rigid foam board

CONS

- More expensive than gravel



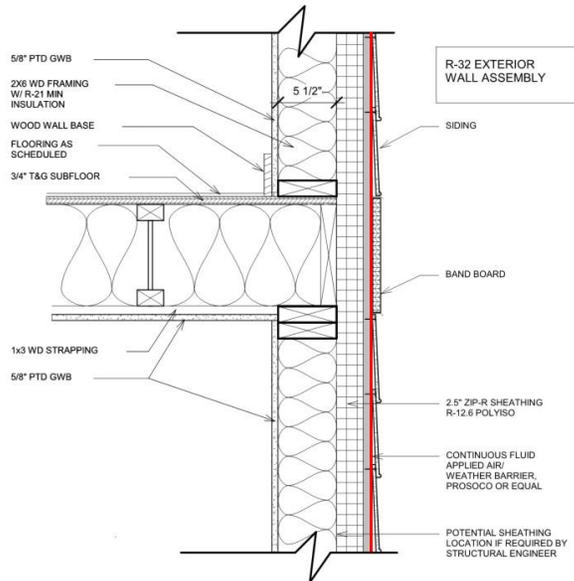
Installation Process

Glavel Foam Glass



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Exterior Walls – Units 3-5



2x6 Wall with ZIP-R Exterior Rigid – R-30

PROS

- Reduced thickness insulation
- Reduce thermal bridging
- Primary air barrier at exterior

CONS

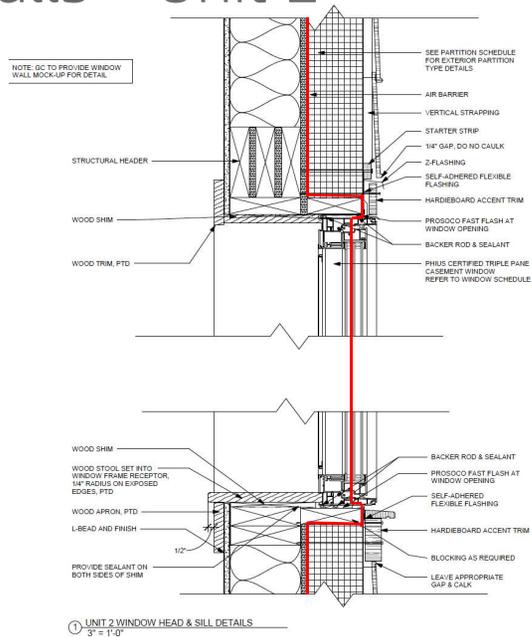
- Longer fasteners for additional rigid
- Detailing around windows, corners and roof



Installation Progress

Recommend fluid applied air barrier at seams

Exterior Walls – Unit 2



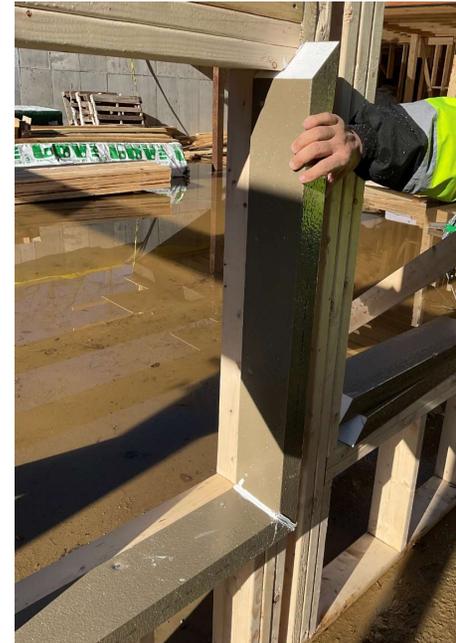
2x6 Wall with 4" Rigid Insulation – R-42

PROS

- Higher R-value
- Protected air barrier
- Primary air barrier protected in sheathing

CONS

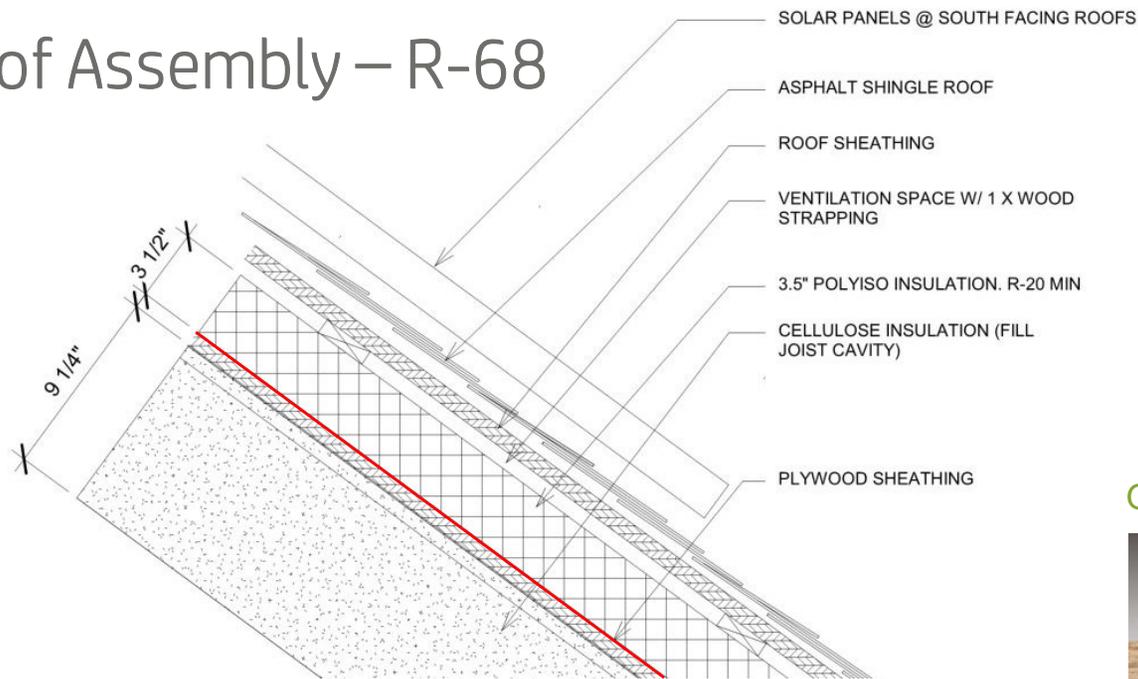
- Strapping needed for siding
- Foam is a higher emitting material



Window Installation

Thermal bucks eliminate thermal bridging at window blocking

Sloped Roof Assembly – R-68



Durability Considerations

PHIUS Guidelines for unvented framed roof assemblies with some insulation provided by air impermeable insulation are as follows:

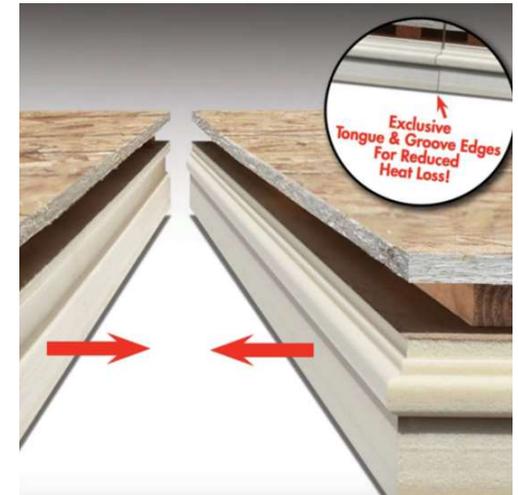
Outer air-impermeable insulation value >35% of total

A 2x10 rafter cavity with cellulose provides an R-34.

Continuous insulation must be R-19 or greater.

The proposed assembly with GAF ThremalCal® ventilation integrated insulated roof panels meets PHIUS moisture criteria and necessary R-value to meet thermal performance requirements.

GAF Thremacal-1



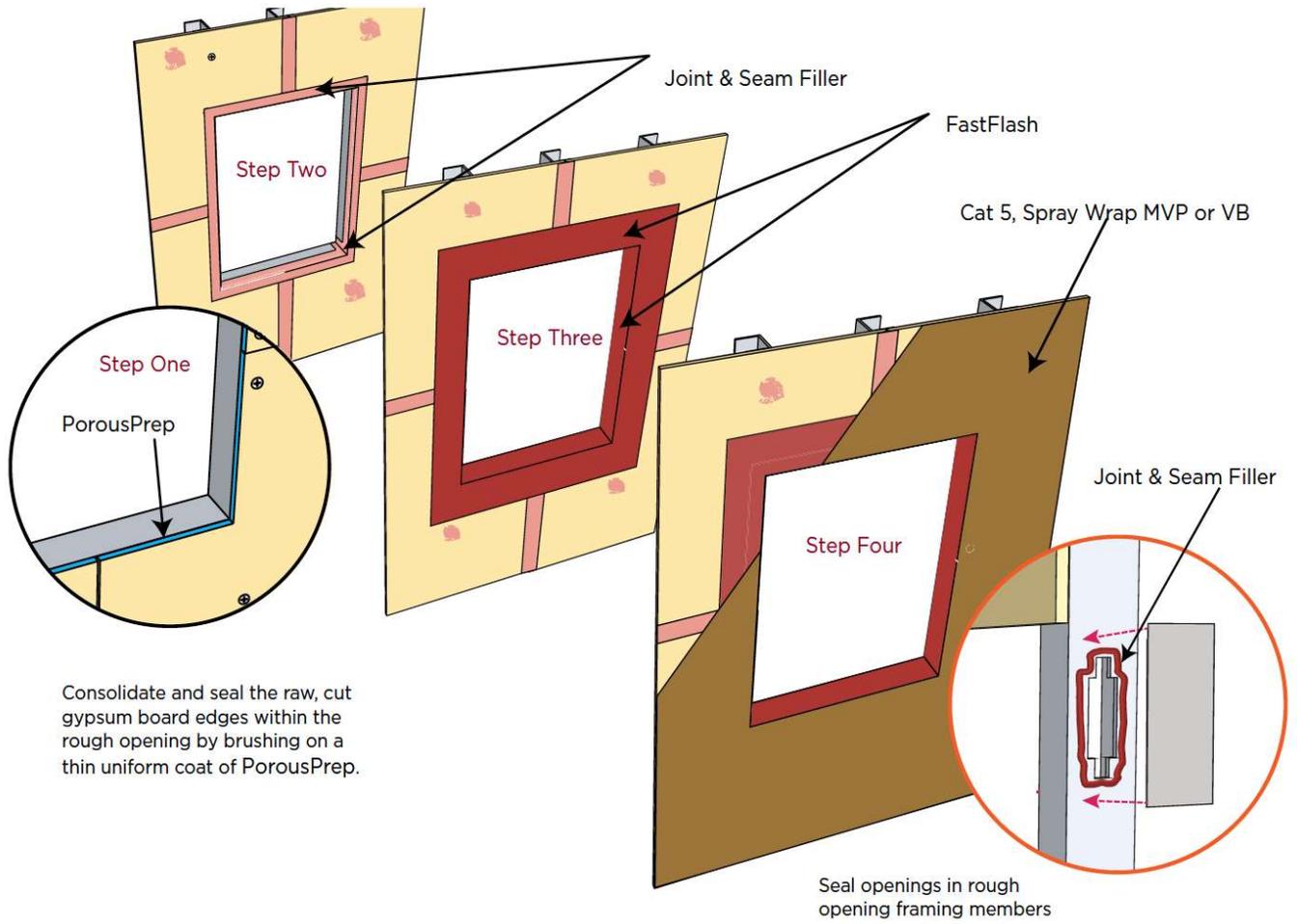
<https://www.gaf.com/en-us/products/thremacal-1>
Internal Document: Proprietary and Confidential

Fluid Applied Air Barrier

Continuous fluid applied air barriers for air and water protection.

Prosoco R-Guard product recommended for window flashing and primary air barrier.

Eliminates the need for Tyvek air and water barrier and dealing with tapes at any seams.



Consolidate and seal the raw, cut gypsum board edges within the rough opening by brushing on a thin uniform coat of PorousPrep.

Heating, Cooling, and Ventilation



Minotair Pentcare
Primary Ventilation System
Distributes air across unit

Mitsubishi Mini Split
Supplemental heating/cooling
Main living area unit



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Additional Program Certifications

Along with Phius 2021 Certification, the following programs are also required for indoor health and comfort:

EPA Indoor Air Plus

Energy Star Homes

DOE Net Zero Energy Ready Homes

Mass Save Incentives



IN PARTNERSHIP WITH



Project Incentives

Incentives

- 45L Tax Credit \$22,500
- MA All Electric incentive \$75,000
- Solar Tax Credits \$12,500 30% federal tax credit

~2% of construction costs in credits/incentives

MA All Electric

Home Type	Level 1	Level 2
Single family	\$15,000	\$25,000
2-unit dwelling	\$17,500	\$30,000
3-unit dwelling	\$20,000	\$35,000
4-unit dwelling	\$22,500	\$40,000

45L

Energy Star Pathway	Unit Incentive
Energy Star SFNH [Single family/townhomes]	\$2,500/unit
Energy Star SFNH + DOE ZERH [Single family/townhomes]	\$5,000/unit
Energy Star MFNC [Multifamily]	\$500/unit
Energy Star MFNC + DOE ZERH [Multifamily]	\$1,000/unit

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Passive House Carbon Emissions Reduction

Carbon Rating & HERS® Certificate

Projected Report
Based on Plans

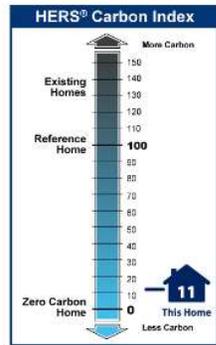
Rating Date:
Registry ID:
Ekotrope ID: bL7BEZe2

Carbon Index	HERS® Index	About these ratings: Both ratings are relative performance scores. A lower Carbon Rating Index means fewer carbon emissions for a home. The lower the HERS Rating, the more energy efficient the home. For more info: www.resnet.us/about/resnet-carbon-rating-index www.hers.com	Home: 145 Warren Street - Unit 2 Newton, MA 02458 Builder:
11	2		

	CO ₂ e Emissions [tons/yr]	Annual Cost
Heating	0.7	\$812
Cooling	0.1	\$121
Hot Water	0.2	\$212
Lights/Appliances	1.7	\$2,134
Service Charges		\$0
Generation (e.g. Solar)	-1.9	-\$3,115
Total:	0.8	\$164

Annual Savings*
8.4 Tons CO₂e
\$10,825
*Relative to an average U.S. home

This home meets or exceeds the criteria of the following:



Home Feature Summary:

- Home Type: Single family detached
- Model: Unit 2
- Community: 145 Warren
- Conditioned Floor Area: 2,301 ft²
- Number of Bedrooms: 3
- Primary Heating System: Air Source Heat Pump • Electric • 12.5 HSPF
- Primary Cooling System: Air Source Heat Pump • Electric • 19.5 SEER
- Primary Water Heating: Residential Water Heater • Electric • 3.55 UEF
- House Tightness: 347.5 CFM50 (0.86 ACH50)
- Ventilation: 83 CFM, 83 CFM • 86.32 Watts, 86.32 Watts • ERVERV
- Duct Leakage to Outside: 10 CFM @ 25Pa (1.32 / 100 ft²)
- Above Grade Walls: R-43
- Ceiling: Vaulted Roof, R-66
- Window Type: U-Value: 0.16, SHGC: 0.45
- Foundation Walls: N/A
- Framed Floor: R-45

Rating Completed by:

Energy Rater: Kellie Murphy
RESNET ID: 3503214
Rating Company: Sustainable Comfort
55 Linden St Worcester, MA 01609
5087136680
Rating Provider: Sustainable Comfort
55 Linden St Worcester, MA 01609
5087136680



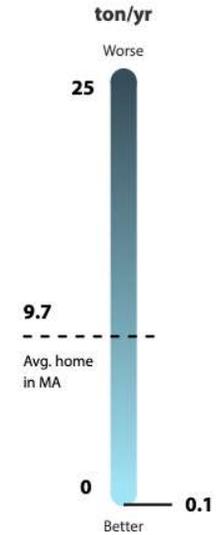
Kellie Murphy, Certified Energy Rater
Date: 3/6/24 at 11:33 AM



Ekotrope RATER - Version:4.2.0.3352
The Energy Rating Disclosure for this home is available from the Approved Rating Provider.
This report does not constitute any warranty or guarantee.

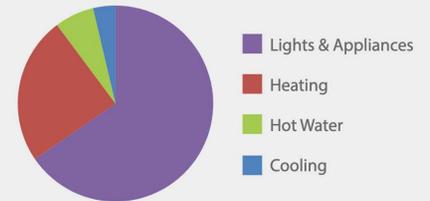
Home Carbon Footprint

This shows the estimated annual carbon emissions associated with your home and is based on your home's estimated total annual energy use. The lower the score, the less carbon pollution is released into the atmosphere.



Yearly Energy Costs*

Total
\$148



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Utility Cost Comparison

Code Built Home: \$2,524 per year

Passive House: \$323 per year

Utility Cost Savings: \$183 per month

Additional Mortgage Value: \$40,800

<p>Mortgage amount</p> <input type="text" value="\$ 40,800"/>	<p>Monthly Payments</p> <p>\$ 183.21</p>
<p>Mortgage term in years</p> <input type="text" value="30"/>	<p>Total Principal Paid \$40,800</p>
<p>Or</p> <p>Term in months</p> <input type="text" value="360"/>	<p>Total Interest Paid \$25,155.68</p>
<p>Interest rate per year</p> <input type="text" value="3.5"/> %	<p>TODAY'S RATES</p> <p>Show amortization schedule</p>
<p>CALCULATE</p>	

Passive House Utility Cost – Example 2 Bedroom

Annual Energy Cost

Electric	\$323
----------	-------

Annual End-Use Cost

Heating	\$414
Cooling	\$103
Water Heating	\$101
Lights & Appliances	\$941
Onsite Generation	-\$1,321
Service Charges	\$84
Total	\$323

Code Built Home Utility Cost – Example 2 Bedroom

Annual Energy Cost

Natural Gas	\$843
Electric	\$1,681

Annual End-Use Cost

Heating	\$810
Cooling	\$90
Water Heating	\$443
Lights & Appliances	\$950
Onsite Generation	-\$0
Service Charges	\$230
Total	\$2,524

Systems Thinking

Finding your own “**Why**”

Why is it so Important to me?

NESEA's Impact



Why has NESEA been so Important to me?

- Community of Practice
- Why of our Work
- Reflect, Motivate and Make a Difference!

NESEA Experience

- Current NESEA Board Member
- Kate Goldstein Emerging Leader Recipient



Personal



Professional

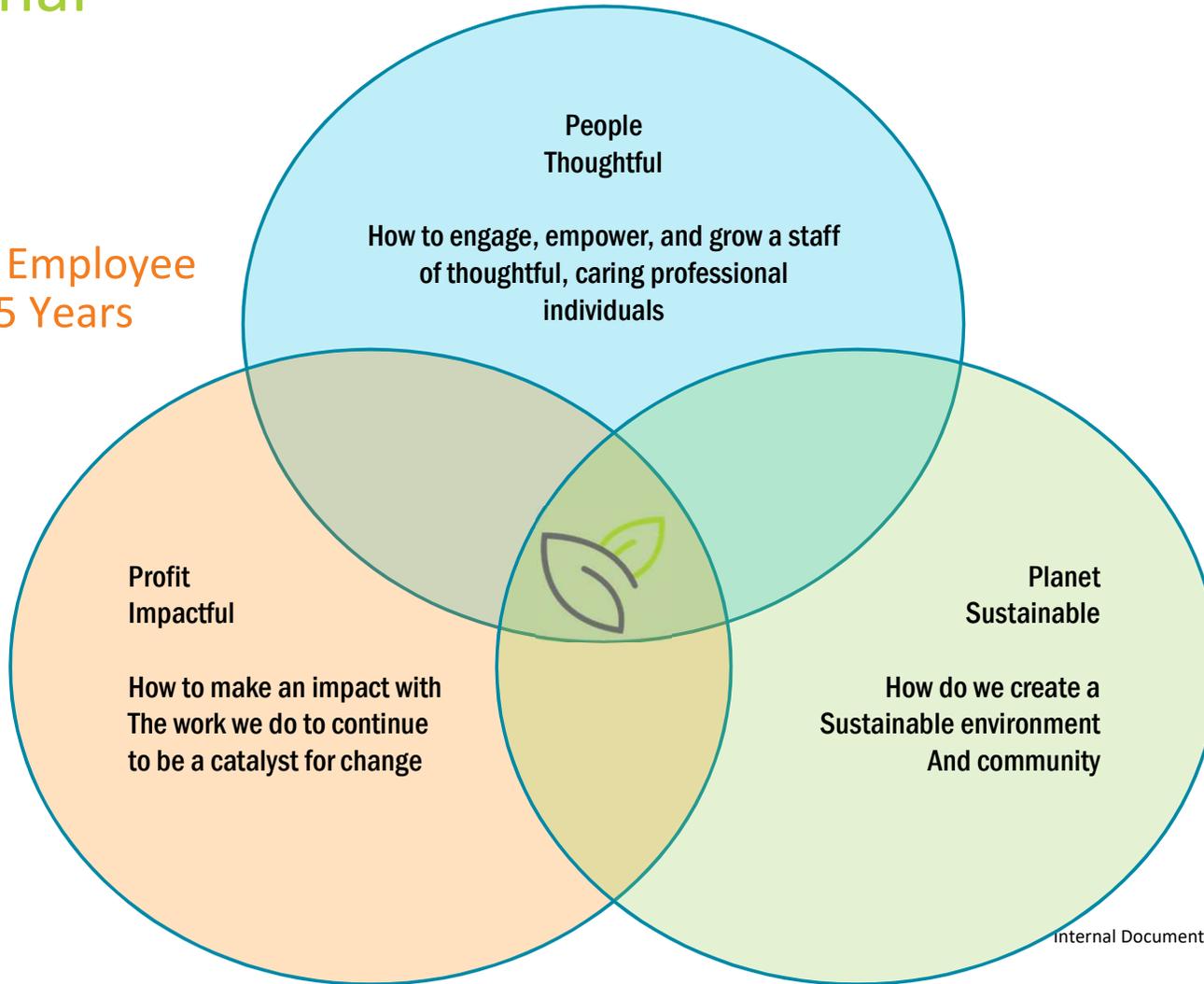


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Professional

Mission: We work to create thoughtful, sustainable, impactful buildings.

Committed to Employee
Ownership in 5 Years



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Systems Thinking

Questions?