# **BUILDINGENERGY BOSTON**

Daylight Quality in Net Zero Buildings: A Pathway to High Performance Learning Environments

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Northeast Sustainable Energy Association (NESEA) February 28, 2022

#### PERKINS — EASTMAN

# High Quality Daylight in Net Zero Buildings: A Pathway to High Performance Learning Environments







# **POLL: WHAT IS YOUR BACKGROUND?**



















## **POLL RESULTS: WHAT IS YOUR BACKGROUND?**

# sustainability manager architectural student consulting specialist architect/student designer consultant efficiency desig architecturebuildir designer/project administrator

# THE VALUE OF DAYLIGHT

WHY IS IT SO IMPORTANT TO INCORPORATE DAYLIGHT IN OUR DESIGNS?

## THE HEALTH AND WELLNESS VALUE OF DAYLIGHT

Source: Health Benefits of Sunlight, Select Health



**BOOSTS VITAMIN D** 



#### HEIGHTENS PRODUCTIVITY



**BENEFITS MENTAL HEALTH** 



REDUCES VISUAL STRESS

SUPPORTS SLEEP

**INCREASES IMMUNE SYSTEM** 

# THE VALUE OF DAYLIGHT IN EDUCATIONAL SPACES

#### SCHOOLS WITH ACCESS TO DAYLIGHT IMPROVED:

- Test performance by **26%**<sup>\*1</sup>
- Reading Speed by **23%**\*2
- Student learning by 21%\*3
- Absenteeism by 70%\*4
- 46 more minutes of sleep per night\*5
- 1\*: The Benefits of Daylighting. Northwest Energy Efficiency Alliance
- 2\*: (1999, August) Heschong Mahone Group, Daylighting In Schools An Investigation Into The Relationship Between Daylighting and Human Performance
- 3\*: (2009, June). Boulder School Installs Daylighting Device. The Daily Journal, McGraw-Hill Construction
- 4\*: Katz, G. (2006, October). Greening America's Schools. The U.S. Green Building Counci
- 5\*: Interdepartmental Neuroscience, Northwestern University, Impact of Workplace Daylight Exposure on Sleep, Physical Activity, and Quality of Life



#### THE ENERGY VALUE OF DAYLIGHT

	BASELINE	12" SHADES	24" SHADES
	: 58%	60% (2% MORE DAYLIGHT)	63% (5% MORE DAYLIGHT)
<b>O</b> GLARE:	26%	20% (6% LESS GLARE)	14% (12% LESS GLARE)
ENERGY:	32 kbtu/sf/yr	30 kbtu/sf/yr (3% LESS ENERGY)	29 kbtu/sf/yr (5% LESS ENERGY)

## THE ECONOMICAL VALUE OF DAYLIGHT

#### There is a 5 to 6% premium for daylight in office rent prices





Source: Irmak Turan, Andrea Chegut, Daniel Finka, Christoph Reinhart, (2019, November), The value of daylight in office spaces

## THE REGULATORY VALUE OF DAYLIGHT

#### **INCREASED WINDOW-TO-WALL RATIO:**

IECC 2018 ALLOWS FOR 40% WINDOW-TO-WALL RATIO IF DAYLIGHT SENSORS ARE INSTALLED





#### **DAYLIGHT SENSORS:**

IECC 2018 REQUIRES DAYLIGHT SENSORS FOR DAYLIT SPACES WITH >150 WATTS OF ELECTRIC LIGHT





Source: International Energy Conservation Code 2018

# INTERNAL RESEARCH

#### **MEASURING DAYLIGHT LEVELS**



Source: Perkins Eastman, (November 2018), Investing In Our Future: How School Modernization Impacts Indoor Environmental Quality and Occupants

## **UNDERSTANDING DAYLIGHT PERCEPTION**

#### SURVEYS FOR STAFF, TEACHERS, AND STUDENTS



Source: Perkins Eastman, (November 2018), Investing In Our Future: Elementary School Survey Results

# **VISUALIZING DAYLIGHT LEVELS**

#### **GLARE IMAGING**

Non-Modernized



#### Modernized



#### DAYLIGHT DISTRIBUTION

Non-Modernized



Modernized



#### Source: Perkins Eastman, (November 2018), Investing In Our Future: How School Modernization Impacts Indoor Environmental Quality and Occupants

#### **SPECTRAL DISTRIBUTION**



#### **COLOR RENDERING**



#### WHAT DOES THE DATA MEAN?

#### STUDENTS ARE...

#### FACULTY ARE ...



Source: Perkins Eastman, (November 2018), Investing In Our Future: How School Modernization Impacts Indoor Environmental Quality and Occupants

## **RESEARCH: CORRELATIONS**



## **Good Daylight**

Source: Perkins Eastman, (November 2018), Investing In Our Future: How School Modernization Impacts Indoor Environmental Quality and Occupants



and Higher Enrollment Rates

#### GOALS -performance APPLYING THE MORE DEE -performance enhancing. tober air - Health postoc - Portie hypodict - Visaal operance - Auditary aparent - Animal's / Erolucitet - Humiditicanal (DE) - Classi indiar car - 'Smith Giuta - MEINE THE - Healthy materials - scalate - Impunie comine-- LOFAX (PM) - networked -NA MERET'S ANDER - Farme gateration . (12 THE & IM INT AT ALL - xy to reamerin/binld

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# **RULES OF THUMB FOR DAYLIGHT AND NET ZERO**





- Control Solar Angles from the Equinoxes  $\checkmark$
- Horizontal shades on south facades
- Vertical shades effective when rotated >20°
- Provide 30%-40% perforation to allow for views



- Building shape with a narrow floor plate
- Elongate building in the east-west direction
- north and south sides of the building more open  $\checkmark$
- Large floor plates can use atriums or courtyards



- Overall Window to Wall Ratio: <30-35%
- South Window to Wall Ratio: <40%
- North Window to Wall Ratio: <30%
- East/West Window to Wall Ratio: <20%



- High VLT (Visible Light Transmittance) for good Daylight
- Low U-Factor for low thermal bridging
- Different SHGC (Solar Heat Gain Coefficient) for different facades
- Fritting not effective and causes visual stress

GLAZING

# POLL: WHICH OF THESE BUILDINGS HAS A WINDOW-TO-WALL RATIO OF MORE THAN 40%? A B C D

Skaggs Pharmacy Research Building, NBBJ University of Utah, Salt Lake City



Ministry of Urban Development Sauerbruch Hutton Hamburg, Germany, Bosco Verticale Apartments Stefano Boeri Architetti, Milan, Italy



David & Lucile Packard Foundation EHDD Los Altos, California



# POLL RESULTS: WHICH OF THESE BUILDINGS HAS A WINDOW-TO-WALL RATIO OF MORE THAN 40%?



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35% WWR



32% WWR 28% WWR

#### **ANALOG MODELING**



**Source: Hyperfine Academy** 



**Source: The Solar Planner** 



Source: Heliotec Equipamentos Didaticos



**Source: Personal Data Base** 



**Source: Personal Data Base** 

#### **EARLY STAGES OF DAYLIGHT MODELING**



Source: DIVA Tutorial, MIT Sustainable Design Lab



Source: Daylight Analysis as Design Tool, Binghamton University



Source: Quantitative Daylighting Analysis in Ecotect, NEWBIM

SEFAIRA



Source: Producing Daylighting Graphics and Reports, Sefaira

## **TOOLS THAT MAKE OUR LIFE EASIER**

**COVE TOOL** 



Source: COVE Tool

**CLIMATE STUDIO** 



Source: Climate Studio, Solemma

## **NEW TECHNOLOGIES, NEW TRENDS**



14 Patterns of Biophilic Design - Terrapin Bright Green



ohsuriya - Fotolia



Architecture et Climat | October 2019





**Halio Smart Tinting Glass** 





Average Daylight Factor







**Climate Studio, Solemma** 



UDI Useful Daylight Illuminance



## **DESIGN STRATEGIES OVER TIME**



#### THIS IS WHAT A 25% WWR SPACE LOOKS LIKE



John Lewis Elementary School, Perkins Eastman

## **APPLYING THE KNOWLEDGE TO OUR PROJECTS**



# PERFORMANCE DRIVEN DESIGN

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# SOLEMMA



### **2012 INITIAL CONCEPT**

#### **COMBINING DESIGN AND ENVIRONMENTAL MODELING**



# Architect's Guide to Building Performance

Integrating performance simulation in the design process



"Building performance simulation is no longer just a good idea for some architectural practices; it is an essential part of building design and delivery." AIA 2019

#### **ClimateStudio**

#### **ENVIRONMENTAL PERFORMANCE ANALYSIS IN DESIGN**







#### How often does that happen?
## **TWO SURVEYS**

#### 2011 AND 2018

Question: If you are using thermal/energy simulations during design, how often have the results changed or influenced any design decisions?





H W Samuelson, A Lantz and C F Reinhart, "Non-technical barriers to energy model sharing and reuse", Building and Environment, 54, pp. 71-76, 2012.

#### Is there an interest in change?

## DAYLIGHTING

#### **ATTITUDE TOWARDS SIMULATIONS**



I have not seen a case in which this type of analysis has helped us to design a better building.

I appreciate insight gained from daylight simulations provided during design reviews by our sustainability consultants.

I highly value insight gained from daylight simulations and believe that some of the simulations should be conducted by designers, if adequate training is provided.

I highly value insight gained from daylight simulations and already use them during design.

#### □ Positive attitude throughout.

□ Broad consensus regarding interest into training designers in the use of simulations.

## THERMAL

#### **ATTITUDE TOWARDS SIMULATIONS**

What is your general attitude towards thermal/energy simulations?



I have not seen a case in which this type of
analysis has helped us to design a better
building.

I appreciate insight gained from daylight simulations provided during design reviews by our sustainability consultants.

I highly value insight gained from daylight simulations and believe that some of the simulations should be conducted by designers, if adequate training is provided.



I highly value insight gained from daylight simulations and already use them during design.

#### □ Less clear mandate to introduce designers to energy modeling

#### Is there an interest in change?

Yes, and we have to act now!



## **PRODUCT ADVISORY GROUP**



## **PRODUCT ADVISORY GROUP**



Monthly calls

- □ Present new concept ideas
- □ Share test installers
- □ Survey and respond to member interests



#### **KEY FEATURES**

## Fast and accurate

Progressive path tracing

https://www.solemma.com/climatestudio



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41



#### Built for the real world

Database only includes measured/ real world materials

## **IMPACT ON EDUCATION**



□ >370 educational ambassadors at school of architecture worldwide

#### **ClimateStudio IN NIGERIA**



Courage (Dzidula) Kpodo teaching CS at Kwame Nkrumah University of Science and Technology

## **CHALLENGE - TRAINING A GLOBAL WORKFORCE**



#### □ How to train designers how to correctly interpret and react to environmental performance results

https://www.solemma.com/learn

## **CHALLENGE - TRAINING A GLOBAL WORKFORCE**



#### $\Box$ > 40,000 learners and counting...

https://www.solemma.com/learn

#### **CHALLENGE – ACCESS TO ALL**



#### http://climaplusbeta.com/

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## DAYLIGHT STOR 11





### **DAYLIGHT STORIES**

**DAYLIGHT APPLICATION IN EDUCATION CASES** 



Renovation vs. New Construction Iterative Workflow Design Exercise and Rules of Thumb

Community Participation Conclusion and Next Steps

## TOBIN VASSALLANE

# MONTESSORI SCHOOL

CAMBRIDGE

TMVL Project proposal, School Entrance, Perkins Eastman 2020

FRESH POND

## SITE - EXISTING BIRD'S EYE VIEW

VASSAL LANE

CONCORDA

HIN STAND

CALLANAN PLAYGROUND

TMVL Feasibility Study, Google Earth Image, 2019

Ener Down



## BRICKYARDS

The site could have looked like this around the turn of the century. Drying brick sheds dotted the low-lying, clay-covered landscape. The site was industrialized during the discovery of clay deposits.





Cambridge, Fresh Pond Illustrative image of Llay Quarry. Down: Ballast brick, Perkins Eastman 2020

## 1950-1972







**TMVL Existing Building Plan and Photos** 







TMVL Feasibility Study; 1<sup>st</sup> Image: School and students. End and 3<sup>rd</sup> Image: Montessori method and materials for learning Perkins Eastman, 2019

#### ECOREGIONS INTEGRATION DESIGN CONCEPT





#### **CLIMATE ANALYSIS**



## A HIGH PERFORMANCE BUILDING



TMVL, Perkins Eastman 2020

#### **DAYLIGHT STORIES**

**KEEPING THE EXISTING SCHOOL OR BUILDING A NEW ONE?** 



# Renovation vs. New Construction

TMVL Proposal, Foot Print Schematic Plan, 2020

## **EXISTING CONDITIONS - EXTERIOR**

#### **A BUILDING BEYOND ITS USEFUL LIFE**



TMVL Existing Building Photos, Perkins Eastman 2019

## **EXISTING BUILDING CLASSROOMS**

#### **POTENTIAL FOR DAYLIGHT**



TMVL Existing Building Plan and Photos, Pietro Belluschi

## SITE COMPLEXITY AND PROPOSAL

#### **PRE AND POST CONSTRUCTION COMPARISION**



## **RENOVATION VS. NEW CONSTRUCTION**

**NEW DESIGNS AND EXISTING BUILDING** 



**OPTION 1: RENOVATION** 

#### **OPTION 2: NEIGHBORHOODS**

**OPTION 3: GRAND COURT** 



**OPTION 1: RENOVATION** 

#### **OPTION 2: NEIGHBORHOODS**

#### **OPTION 3: GRAND COURT**



#### **BASELINE:** EXISTING BUILDING

**9% LESS SUMMER SOLAR RADIATION 12% MORE WINTER SOLAR RADIATION 26% LESS ENVELOPE AREA**  7% LESS SUMMER SOLAR RADIATION 15% MORE WINTER SOLAR RADIATION 24% LESS ENVELOPE AREA



## **ENERGY AND DAYLIGHT**

#### **DAYLIGHT SHOEBOX ANALYSIS FOR CLASSROOMS**



## **TO KEEP OR NOT TO KEEP?**

**RENOVATION/ADDITION VS. NEW CONSTRUCTION** 

#### Embodied and Operational Carbon over 60 Year Life Span


## **NET ZERO POTENTIAL**

LEGEND Category Performance BEST BETTER O GOOD	RENOVATION	NEIGHBORHOODS	GRAND COURT
Passive Heating Potential	0	0	
Passive Cooling Potential	Ó		Ō
PV Generation Potential	O	0	•
Outdoor Thermal Comfort	0	Ó	
Interior Daylight Performance	0	•	
Annual Energy Use	0	0	0
Compact Building	0	0	
Embodied+Operational Carbon	0	0	

#### Perkins Eastman 2020



**ITERATIONS FOR DAYLIGHT DESIGN** 



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Thumb

## ITERATIVE WORKFLOW

**年新に** 

FOR DAYLIGHT OPTIMIZATION

TMVL Programmatic Diagram, Perkins Eastman 2020



#### Perkins Eastman 2022

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#### **TEAM COLLABORATION** COLLABORATIVE WORKFLOW



TMVL Photographic archive with Community meetings, Team design Pin-Ups, Users Focus groups Charrettes, Performance analysis meetings over Teams platform

### **BIM REAL-TIME DATA**

#### WHERE ALL THE DATA LIVES



TMVL Interface on COVE.TOOL Platform for WWR analysis, 2022.



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26%

WWR

EASTMAN

23%

23%

1155

25%

23%

29%

TMVL Interface on COVE.TOOL Platform for WWR analysis, 2020.



## **BIM MODEL: DIGGING DEEPER**

LABELING OCCUPANCY AREAS

NOT REGULARLY OCCUPIED REGULARLY OCCUPIED – SINGLE USER REGULARLY OCCUPIED – MULTI-USER



TMVL Interface on Revit for "Occupied Areas" Graphic Analysis, Perkins Eastman 2022.

## **AREAS AND ANALYSIS**



#### SINGLE AND MULTI USER REGULARLY OCCUPIED SPACES

#### NONREGULARLY OCCUPIED SPACES



TMVL Reflectance and Color Studio on Climate Studio, Perkins Eastman 2022.

## SURFACE REFLECTANCE

#### **MATERIALS ANALYSIS**



Left: Sherwin Williams Suburban Modern Paint Palette 2020. Right: TMVL Reflectance and Color Studio on Climate Studio, Perkins Eastman 2022.

## **DAYLIGHT STORIES**

**DESIGN EXERCISES AND RULES OF THUMB** 



**New Construction** 

Workflow

and Rules of Thumb

Community

**Participation** 

**Next Steps** 

# DAYLIGHI

PRECONCEPTIONS AND IDEAS ABOUT DAYLIGHT RESPONSIVENESS & SHADING OPTIMIZATION

## POLL: WHAT DO YOU THINK WILL BE THE EFFECT OF ADDING **LIGHTSHELVES TO THIS PROJECT?**



**GLARE** 

## **POLL RESULTS: WHAT DO YOU THINK WILL BE THE EFFECT OF ADDING LIGHTSHELVES TO THIS PROJECT?**



## **DOUBLE CHECKING THE RULES OF THUMB**

**LIGHT SHELVES POTENTIAL** 

## "LIGHT SHELVES HELP REFLECT DAYLIGHT"

Perkins Eastman 2022.



## **CLAIMS ABOUT LIGHTSHELVES**

#### **MANUFACTURES INFORMATION**



Source: Thurston Elementary School, Mahlum Architects Inc.



Source: PHIPPS Center for Sustainable Landscapes, The Design Alliance Architects

## **Daylight Penetration**

Makes it possible for daylight to penetrate the space up to 2.5 to 4 times the distance between the floor and the top of the window.

Source: CS Interior Lightshelves, Construction Specialties

Intermediate light shelves eliminate direct sunlight on critical task areas located near a solar glazed window (facing the equator), and reflect sunlight to the ceiling where it is evenly redistributed. Light shelves can extend the depth of side daylighting to 2.5 times the height of the glazed opening.

Source: Intermediate Light Shelves, 2030 Palette

## LIGHT SHELVES ON THE SOUTH FACADE

#### FIRST ANALYSIS: WITH AND WITHOUT LIGHT SHELVES





**GLARE: 4%** 

Perkins Eastman 2022

-3%

-1%

91



CLASSROOM WITH LIGHT SHELVES



## LIGHT SHELVES ON THE WEST/EAST FACADE

#### **SECOND ANALYSIS: WITH AND WITHOUT LIGHT SHELVES**



CLASSROOM WITHOUT LIGHT SHELVES



CLASSROOM WITH LIGHT SHELVES







Perkins Eastman 2022







## LIGHT SHELVES IN THIS CASE WERE...

#### LIGHT SHELVES IMPACT



## **DOUBLE CHECKING THE RULES OF THUMB**

YES, BUT...



Perkins Eastman 2022.

## **DOUBLE CHECKING THE RULES OF THUMB**

## "THE MORE SHADING, THE BETTER THE PERFORMANCE"

Perkins Eastman 2022.

### **RULES OF THUMB FOR SHADING**

#### LATITUDE RULE OF THUMB FOR SHADING DEPTH

-1/4 the height of the opening at 28°- 32° Latitude -1/3 the height of the opening at 36°- 40° Latitude -1/2 the height of the opening at 44°- 56° Latitude Source: Solar Shading, 2030 Palette

#### SOLAR ANGLE RULE OF THUMB FOR SHADING DEPTH

The rule of thumb is that you need to block the solar angles for the Summer solstice and the Equinoxes. This will protect you from unwanted solar heat gains during the hot season of the year; and allow for passive heating in the winter. Source: The Carbon Neutral Design Project, AIA, 2012





#### Perkins Eastman 2019



Perkins Eastman 2021.

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## **CLIMATE STUDIO OUTPUTS**

#### **GRAPHIC PLANS**



#### Perkins Eastman 2021.

## **BREAKING DOWN THE DATA**









Perkins Eastman 2021.

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## **BREAKING DOWN THE DATA**









Perkins Eastman 2021.

## **DOUBLE CHECKING THE RULES OF THUMB**

YES, BUT...

## "THE DEEPER THE SHADING, THE BETTER THE PERFORMANCE"

YES BUT, UNTIL A CERTAIN DEPTH, AFTER THERE IS A BIG CHANCE IT WILL BECOME DETRIMENTAL

Perkins Eastman 2022.

## **DOUBLE CHECKING THE RULES OF THUMB**

## **"VERTICAL** SHADING WORKS BETTER ON EAST/WEST FACADES"



Perkins Eastman 2022.
# **EAST/WEST-FACING VERTICAL SHADING**

### DOES VERTICAL SHADING WORK FOR EAST AND WEST FACADES?



Benjamin Banneker High School, Perkins Eastman DC 2022

110

# **VERTICAL VS HORIZONTAL SHADING**



# **ITERATIVE APPROACH**



## WHAT ABOUT THE VIEWS? 30%-40% PERFORATION PATTERN WILL BLOCK SOLAR RADIATION AND ALLOW OR VIEWS



Benjamin Banneker High School, Perkins Eastman DC, Perkins Eastman 2022

# SHADING DOESN'T NEED TO BE UGLY



Benjamin Banneker High School, Perkins Eastman DC



Martin Luther King School, Perkins Eastman

Perkins Eastman 2022.

# **DOUBLE CHECKING THE RULES OF THUMB**

YES, BUT...

# "VERTICAL SHADING WORKS BETTER ON EAST/WEST FACADES"





Perkins Eastman 2022.

# **DAYLIGHT STORIES**

#### **COMMUNITY IN DAYLIGHT DESIGN DECISIONS**



# COMMUNITY & GLASSY FACADE

TMVL Visioning meeting, Perkins Eastman 2020

# WINDOW TO WALL RATIO -1<sup>ST</sup> FLOOR

#### SOUTH LOOKING FACADE



WALL

TMVL WWR Analysis on COVE. Tool, Perkins Eastman 2020

WINDOWS

# **SOUTH FAÇADE CURRENT DESIGN PERFORMANCE**

(28% GLAZING) LEVEL 1 SOUTH FACING CLASSROOM



TMVL, Perkins Eastman 2020

# SOUTH FAÇADE CURRENT DESIGN PERFORMANCE

#### (28% GLAZING) LEVEL 1 SOUTH FACING CLASSROOM





## MODULE FOR EVALUATION

TMVL, Perkins Eastman 2020



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**1<sup>ST</sup> ITERATION ANALYSIS** 

#### **28% WINDOW TO WALL RATIO**



**2ND ITERATION ANALYSIS** 

#### **34% WINDOW TO WALL RATIO**



TMVL, Perkins Eastman 2020

# **3<sup>RD</sup> ITERATION ANALYSIS**

#### **45% WINDOW TO WALL RATIO**

TMVL, Perkins Eastman 2020



ASE

# **4<sup>TH</sup> ITERATION ANALYSIS**

#### **56% WINDOW TO WALL RATIO**



TMVL, Perkins Eastman 2020

# **SOUTH FAÇADE DAYLIGHT PERFORMANCE ANALYSIS**

#### **TAKE OUTS FOR DECISIONS**





# COMMUNITY & AUDITORIUM WINDOWS

S-A-A

TMVL Auditorium Daylight Studies, Perkins Eastman 2021

# LIGHT LEVELS IN TYPICAL SPACES

#### **WWR PERFORMANCE RESULTS**



TMVL FC Example Images, Perkins Eastman 2021

# **JUNE 21** 8:00 AM

Auditorium Yearly Daylight Levels in foot-candles

10 FC

June 21 - 8am, 10am, 12pm, 2pm, 6pm Mar./Sept. 21 - 8am, 10am, 12pm, 2pm, 6pm

LIGHT

LEVELS:

0.3 FC

Dec 21 - 8am, 10am, 12pm, 2pm, 6pm

TMVL Auditorium Daylight Study Simulation Animation from Climate Studio, Perkins Eastman 2021

0 FC

TMVL Auditorium Daylight Studies, Perkins Eastman 2021

Real Property lies



## **DAYLIGHT STORIES**

WHAT'S NEXT?



# **TIMELINE OF THE PROJECT**



# **REAL TIME DATA MEASUREMENTS**

- On-Going Commissioning
- Post-Occupancy Evaluations
  - Daylight
  - Thermal Comfort
  - Acoustics
  - Air quality
- Data Tracking
  - Energy Usage
  - Water Usage



# **PERFORMANCE** DRIVEN DESIGN CONCLUSION

• Environmental performance analysis tools are widely available for architects to use *in situ* during design.

Designers are ready to use these tools, especially for daylighting.

A remaining challenge is to ensure that designers understand what different simulation results mean and to develop a feeling as to what constitutes a "good result". Today's Tobin Montessori's School Daylight performance covers 2 LEED points with a EUI of 25.

The project, that just went into 90% CD's phase, still evolves in the search for the most accurate solutions for each daylight design challenge it presents. It has been a long path with educational projects that started almost 10 years ago; a work that paved the road for daylight performance results that have marked many schools across the country and the students inside their classrooms.

...analysis and results that bring us to today's performance.

# PERKINS EASTMAN

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